

From: Sollis, Martin (HSS - Finance)

Sent: 15 June 2016 12:27

To: 'Andrew Walker (Aneurin Bevan UHB - Planning)'; Whiting, Valerie (HSS - Capital, Estates and Facilities)

Cc: 'Nicola Prygodzicz (Aneurin Bevan UHB - Executive Board)'

Subject: RE: SCCC - Proposed Deloittes Commission

Andrew/Nicola,

The weaknesses on the benefits case have been highlighted as “one of” the main weaknesses of the business case throughout the extensive feedback that has already taken place with your Board. In the JET on 13th May your team clearly recognised the benefits case weakness because assurances were given that further work was underway.

The proposal and the work you do to improve the benefits case can only help the final case if it is done properly but you must appreciate that it is impossible for us to judge this purely on the written proposal you have sent as it will depend on outcomes from any work.

In the JET and your CRM meeting last week you were made aware of the imminent letter that will be cleared by the Minister to your chair and the letter I am sending to Judith which sets out the terms of reference for the independent review that was discussed on 13th May at the JET. The review has been commissioned due to the significant scale and importance associated with this investment and the fact that your team have to date been unable to provide a business case currently that meets the ministerial investment objectives (as determined by the Infrastructure investment board and Welsh Government Directors).

The review has two main purposes to help Ministers and your Board find a successful way forward:

- To independently identify whether the process and detailed comments feedback to the Board already on the Business case are robust and appropriate ;and
- To identify whether there are other areas for improvement on benefits etc. that may help the Board complete a satisfactory investment case.

The independent work above may help you in developing the benefits case further, however as it is to be completed quickly by 15th July at the latest it could run concurrently with any work you are undertaking or you may wish to wait. This is not for us to determine.

I discussed your approach using Deloittes with Andrew Goodall on Friday and he agrees with the above i.e. the decision to proceed with the Deloittes work is a matter for the Board to decide and approve and it will also be for the Board to ensure that the proposal provides VFM in identifying an appropriate benefits case.

Happy to discuss further.

Martin

From: Andrew Walker (Aneurin Bevan UHB – Planning)

Sent: 09 June 2016 15:10

To: Sollis, Martin (HSS - Finance); Whiting, Valerie (HSS - Capital, Estates and Facilities)

Cc: Nicola Prygodzicz (Aneurin Bevan UHB - Executive Board)

Subject: SCCC - Proposed Deloitte Commission

Martin / Val

You will be aware that we have been considering the attached proposed commission with Deloitte which focuses on further development of the SCCC Benefits Realisation Plan and the associated quantification of the economic benefits. Further information has since been received from Deloitte on the resource plan to undertake this work and I have asked to meet with the team they propose to undertake the work next week. References have also been requested.

It would be appreciated if you could consider the attached in the context of your scrutiny of the SCCC FBC and advise whether you feel what is proposed will help address some, if not all, of the issues that have been identified during the scrutiny process.

It would also be helpful to understand in more detail the references that have been made in meetings to the SCCC FBC and the Clinical Futures PBC not meeting specific NHS Infrastructure Investment criteria. A more detailed and formal response on this would be welcomed before we proceed with this proposed commission and the planned external review.

Andrew

Andrew Walker
Programme Director
ABUHB