

**From:** George, Andrew (ESNR-Tourism, Heritage & Sport-Cadw)  
**Sent:** 21 April 2016 09:29  
**To:** Linda Tomos  
**Subject:** RE: Review of Heritage Services

Hi Linda,

I would suggest that you wait for the final version, which we are expecting soon.

The version that was circulated previously will have been amended beyond recognition by now (to reflect your comments amongst many other), and some of the content might set hares running.

Andrew

**From:** Linda Tomos  
**Sent:** 18 April 2016 16:56  
**To:** George, Andrew (ESNR-Tourism, Heritage & Sport-Cadw)  
**Subject:** Re: Review of Heritage Services

Dear Andrew

Hope you're well. As I mentioned at our last meeting, I'd like to pass a confidential copy of the draft report to my new President for his personal use only - is the final version likely to be circulated to the Advisory Group soon or should I forward a copy of the existing draft?

Happy to discuss.

Many thanks,

Regards

Linda

On 01/04/2016 09:27, George, Andrew (ESNR-Tourism, Heritage & Sport-Cadw) wrote:

Dear all,

The original invitation below to seek comments on an 80 page report over the Easter holidays proved to be over-optimistic so we have extended the deadline.

Therefore we would be grateful if we could receive comments on the draft report by close of play on Tuesday 5 April please.

Andrew

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**From:** George, Andrew (ESNR-Tourism, Heritage & Sport-Cadw)  
**Sent:** 29 March 2016 16:32  
**To:** David Anderson (National Museum Wales); J Randerson; Linda Tomos (National Library Wales); Antipapas, Katie (TUS); James Quance - Project Senior Manager, LLP; Chris Catling (RCAHMW); J Albert  
**Cc:** Thomas, Jason (ESNR-Economy Skills and Natural Resources); Antoniazzi, Manon (ESNR-Tourism,

Heritage & Sport, Tourism & Marketing); Clark, Kate (ESNR-Tourism, Heritage & Sport-Cadw)  
**Subject:** Review of Heritage Services

Dear Baroness Randerson,

I attach a near final draft of the PwC report for your and copy recipients' comments.

We are still working with PwC on the finer detail of the drafting, but we thought it best to invite comments on the main thrust of the report at this stage in order to meet the deadline for presenting the report to the Deputy Minister ahead of purdah.

I would be grateful if you or copy recipients could send any comments to me by close of play on Wednesday 30 March please.

Please note that as it is still a work in progress this draft is not a public document and should not be shared electronically.

Andrew

**Andrew George**

Cyfarwyddwr Cynorthwyol: Llywodraethu a Rheoli Gwybodaeth / Assistant Director:  
Governance and Information Management  
Gwasanaeth Amgylchedd Hanesyddol (Cadw) / Historic Environment Service (Cadw)  
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Transport  
Llywodraeth Cymru / Welsh Government